

# What's Up and Coming in Veterinary Medicine - Part I

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# Slido Overview

**My Why**









# About Me

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# Our Agenda

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Session 1

**Unpacking Current Veterinary  
Trends & Technologies**

Session 2

**Evaluating New Models of Care**

Session 3

**Deep Dive Into Telehealth**





# Within 20 years, everything changed

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80%



1900

10%



1920



# 2005

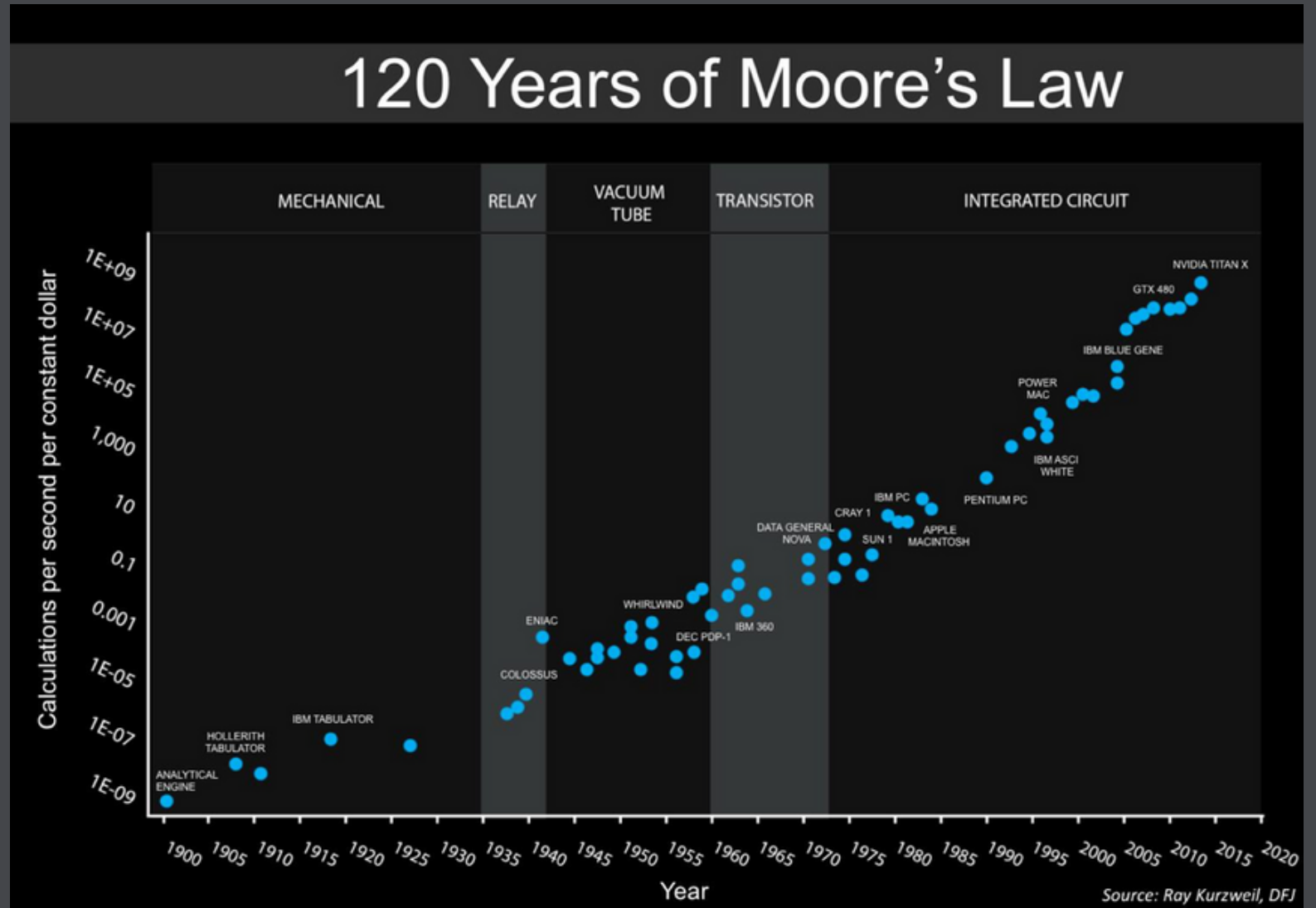


# 2013





# The Exponential Growth of Technology



A photograph of a two-lane asphalt road winding through a dense forest. The sun is low on the horizon, creating a warm, golden glow that filters through the trees. The road has a dashed yellow center line and solid white edge lines. The trees on either side are covered in autumn foliage, with some leaves showing shades of orange and yellow. The overall mood is serene and contemplative.

# Linear Thinking

30 Steps





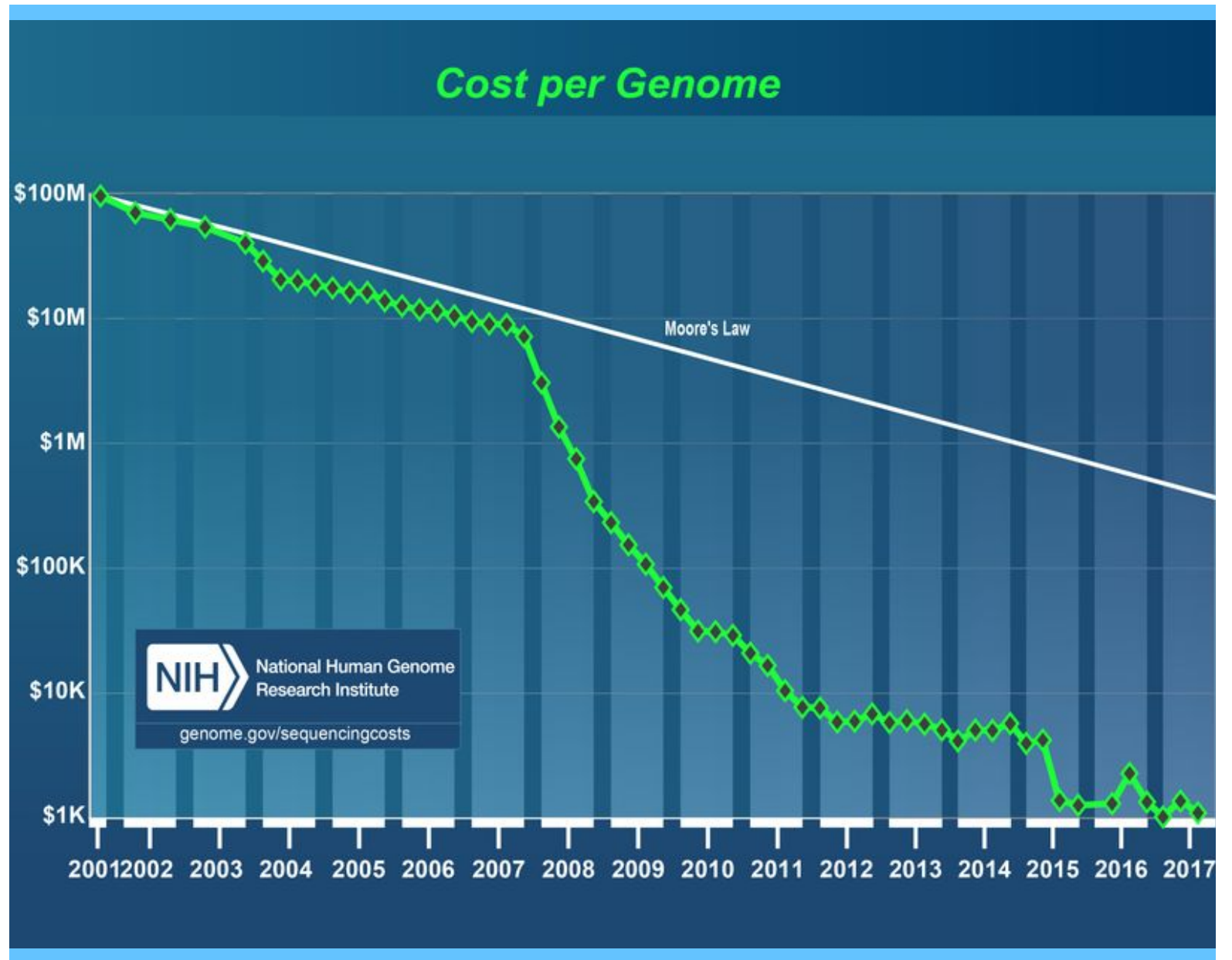
**1, 2, 4, 8, 16, 32, 64...**

**After 30 doublings, you are around the earth 26x**





# The Cost of Sequencing the Human Genome





# 1996

Kodak

- Market Cap of \$28B
- Revenue of \$16B
- Employees - 140,000





# 2012

- **Kodak goes bankrupt**
- **Instagram acquired for \$1B**
- **Employees - 13**

**“But it was filmless photography,  
so management’s reaction  
was, ‘that’s cute—but don’t  
tell anyone about it.’”**

Steve Sasson, the Kodak engineer who invented the first digital camera

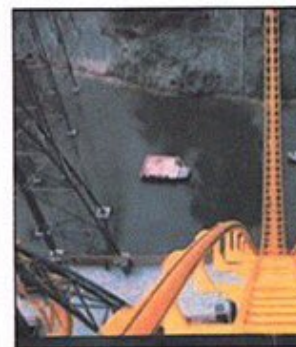
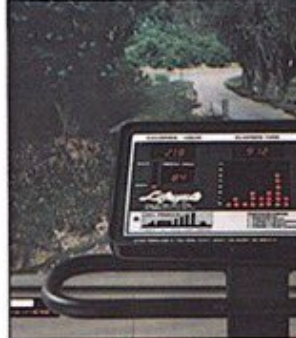












# Summary

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- **Technology improvement is not linear, it is exponential and our world is not built for this**
- **People often underestimate the rate of improvement especially over a 5-10 year horizon**
- **This is unlocking new tools and capabilities that were either non-existent or inaccessible to previous generations**
- **Small teams can have big impact and threaten established ways of work and business**

**What Does This Mean for  
Veterinary Medicine?**



**There will be more change  
in the next decade than the  
past 50 years combined**

# What's Happening?

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**1 The Pet Parent Generation**

**2 The Influx of Investment in Pet Care**

**3 The Explosion of Data**

**4 The Augmentation of Veterinarians**

— Part 2 —

**5 Why Care Needs to Evolve**

**6 New Models of Care Delivery**

**7 What This Means for Practices**

# **Pet Parent Generation**





# Our Evolving Relationship with Pets

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**76%**

**I am a “Pet Parent”**

**65%**

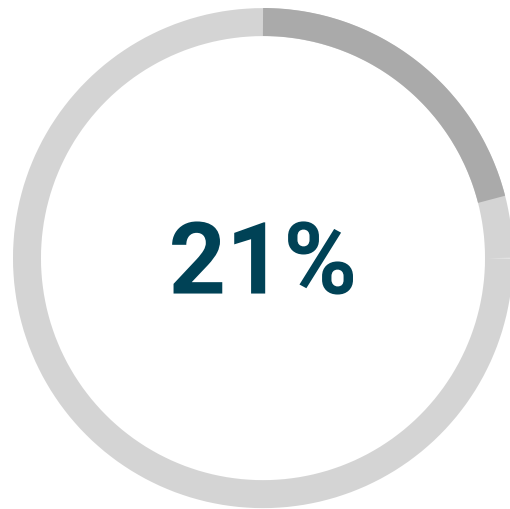
**I have more photos of my dog  
than my friends or significant  
other**

**98%**

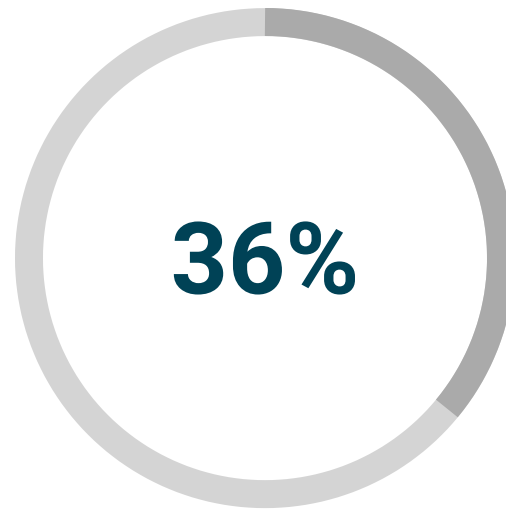
**My pet is an important member  
of my family**

# Money is “no object” to me when it comes to my pets

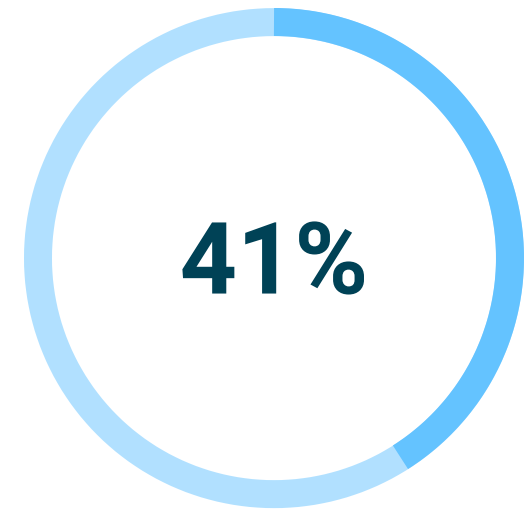
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**Baby Boomers**



**Gen X**

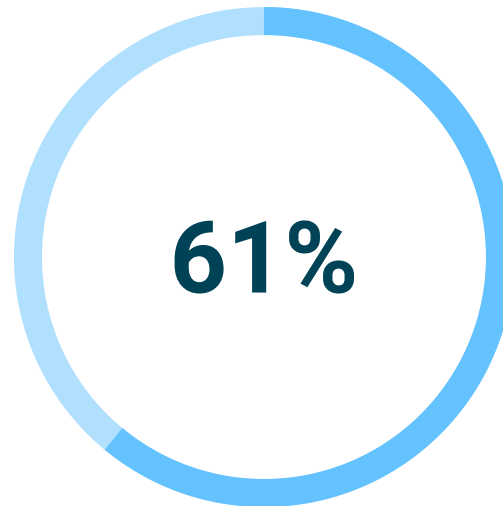


**Millennials**

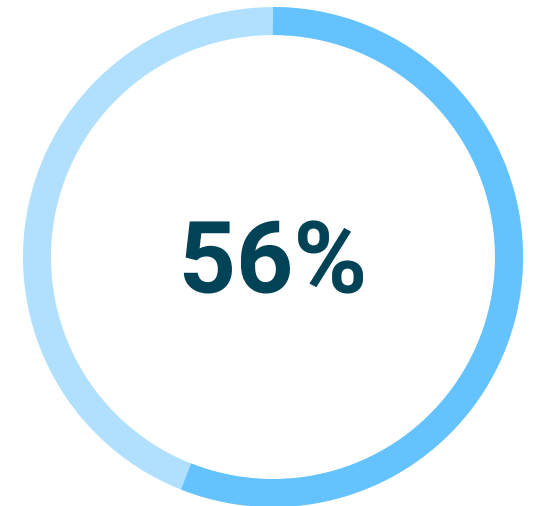


# Use of Technology

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**Have at least one  
form of smart  
technology**



**of pet parents say  
they have special tech  
just for their pet**





**Lindsey Ellefson** ✓  
@ellefs0n



didn't think I needed to get the new iPhone but then I heard it had pet portrait mode and realized YOU all need me to get the new iPhone



♥ 1,507 11:11 AM - Sep 10, 2019



💬 207 people are talking about this



# THE DOG. PERSON'S DATING APP.

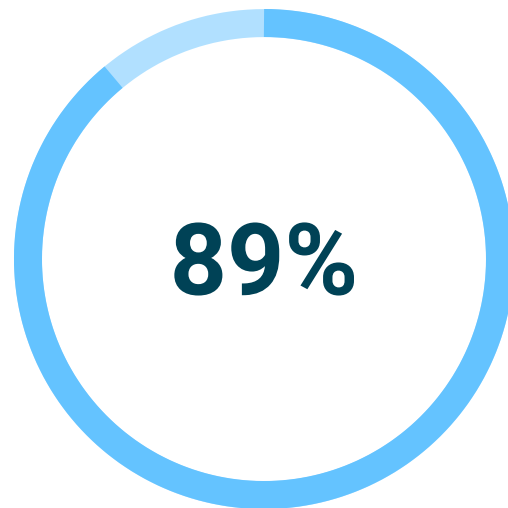
DOWNLOAD ON IOS

DOWNLOAD ON GOOGLE PLAY

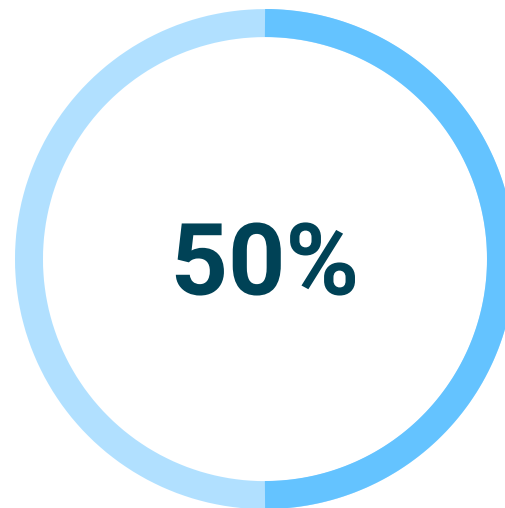


# Most Trusted Source of Information on Pets

% of Owners that Consider the Veterinarian to be the Most Trusted Source of Information



**of Pet Owners Age 55  
or Older**

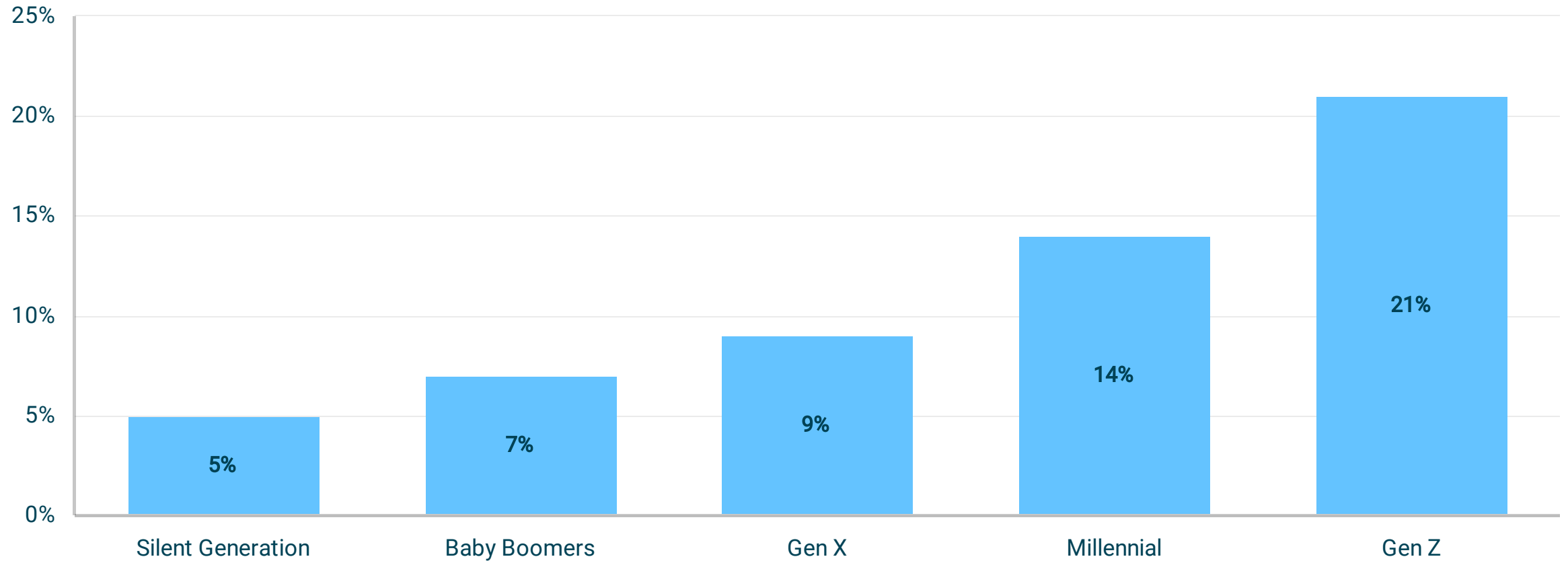


**of Pet Owners Age  
18-34**



# Early research suggests younger generations are less likely to have a regular veterinarian

2016 U.S. Estimated % of Canine Owners without a Regular Veterinarian (%)



Source: Analysis of AVMA Pet Demographic Survey Data

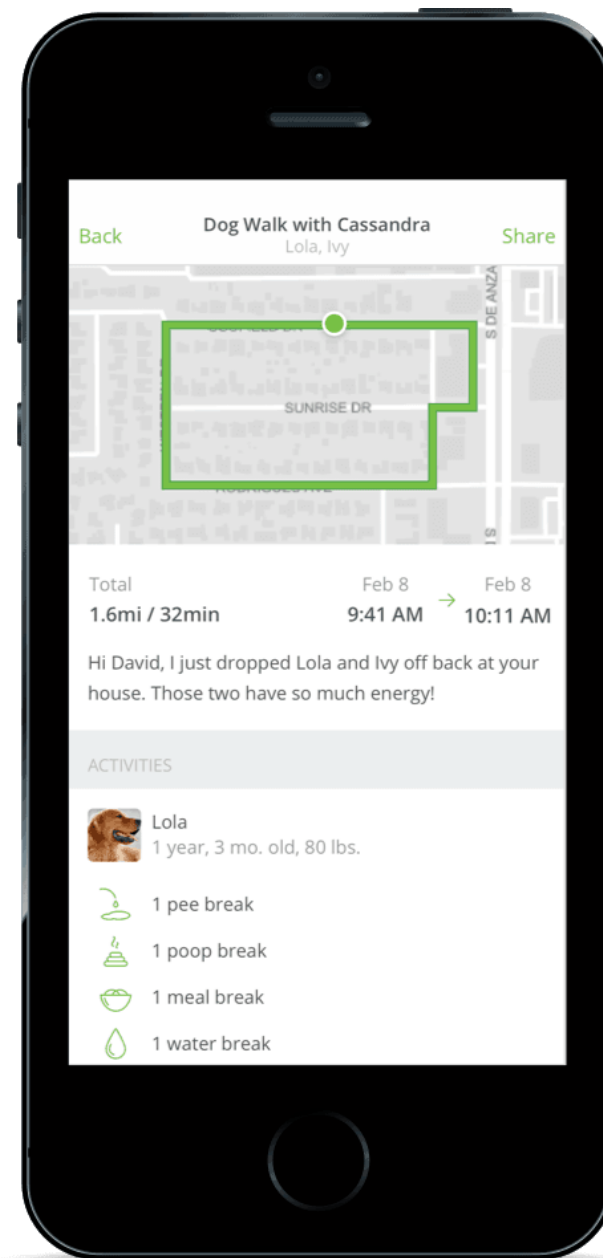
## Rover & Wag

Provide Pet Care Services on Demand

Raised >\$400M combined

Huge Network of Trusted Providers

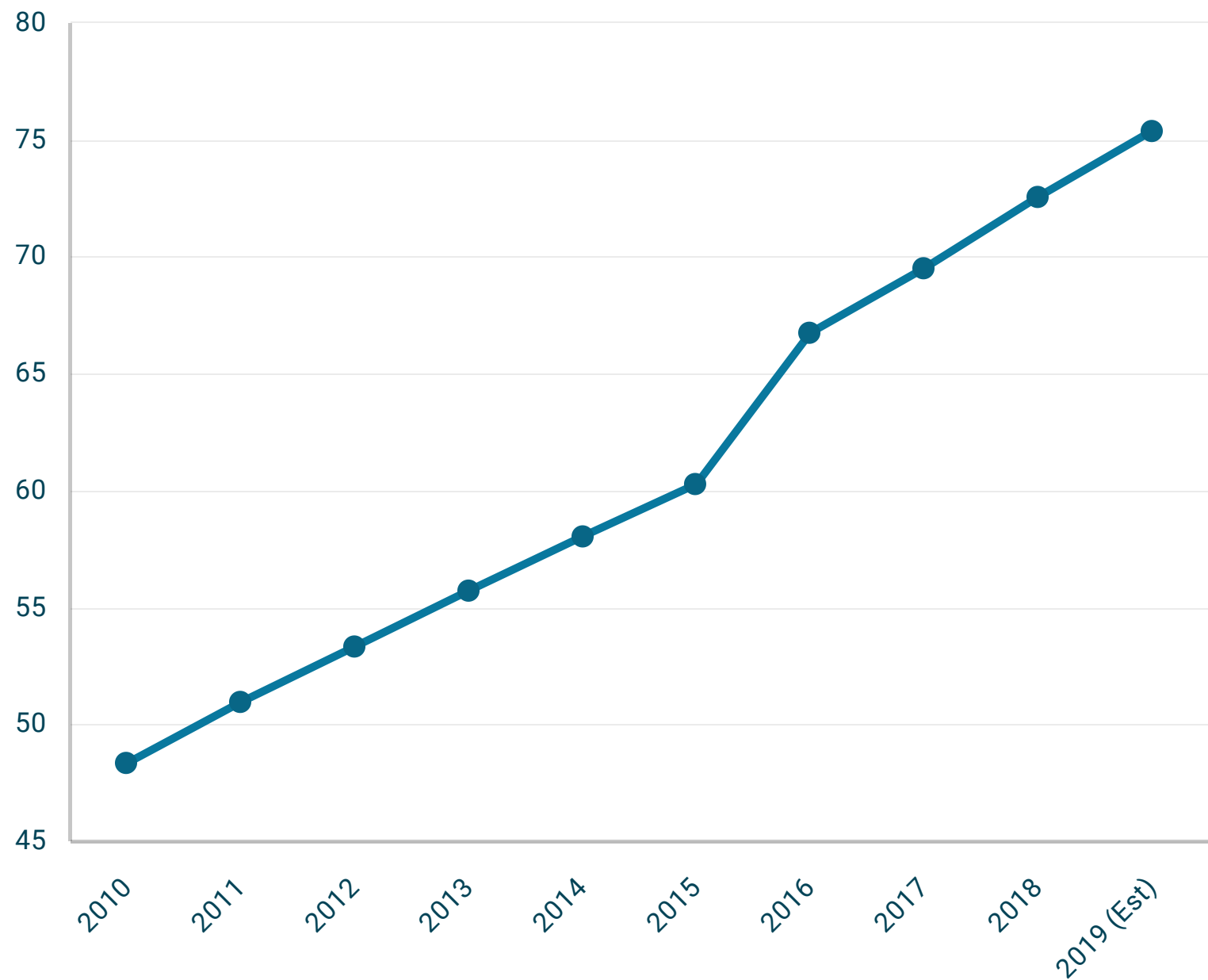
Daily Touch Points & Access to Credit Card



# **Explosion of Investment in Pet Care**



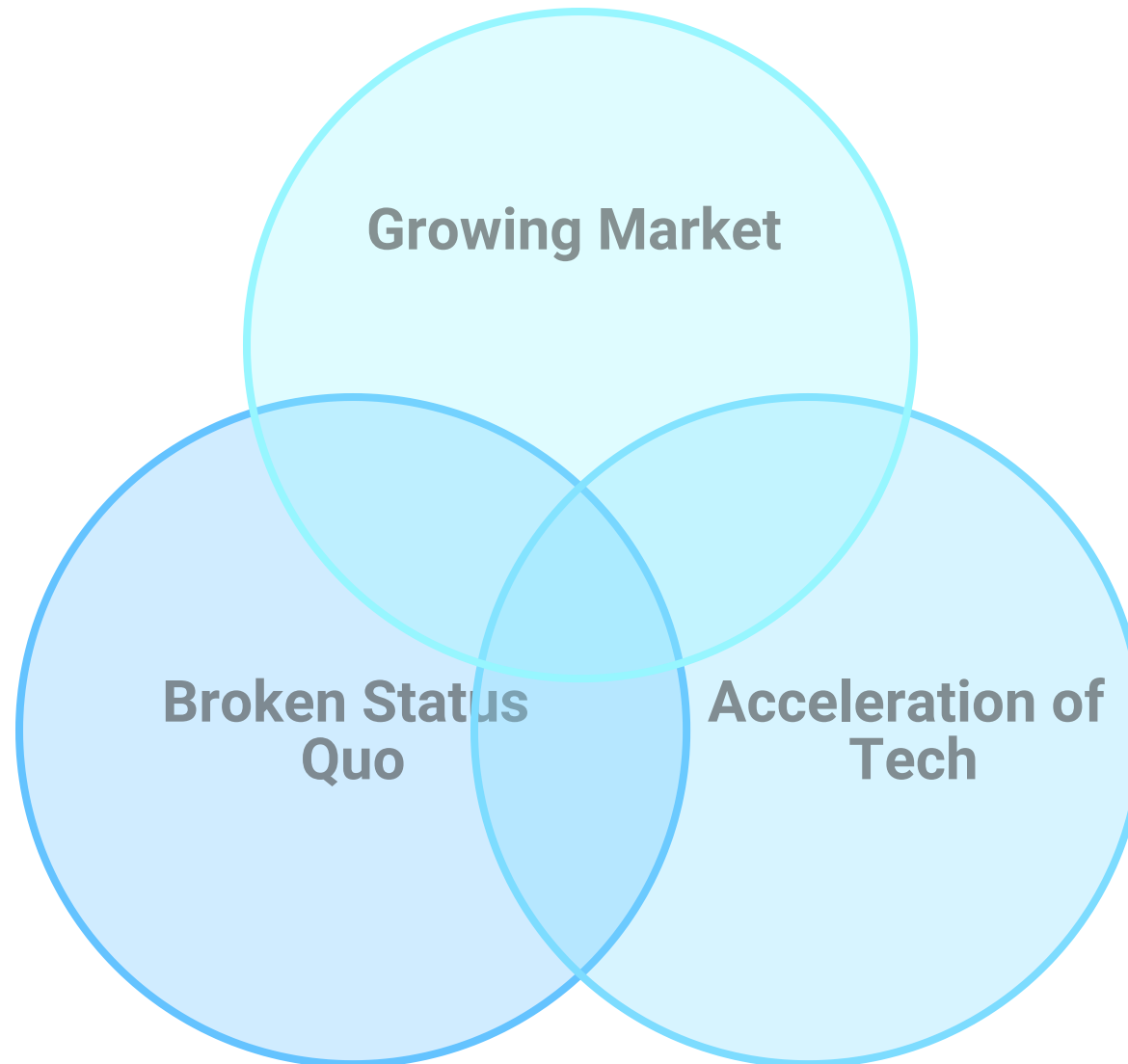
# Total U.S. Pet Industry Expenditures (in \$B)



Source: American Pet Products Association

# The Ingredients for Something Big

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**“The humanization of pets is one of the greatest investment themes out there”**

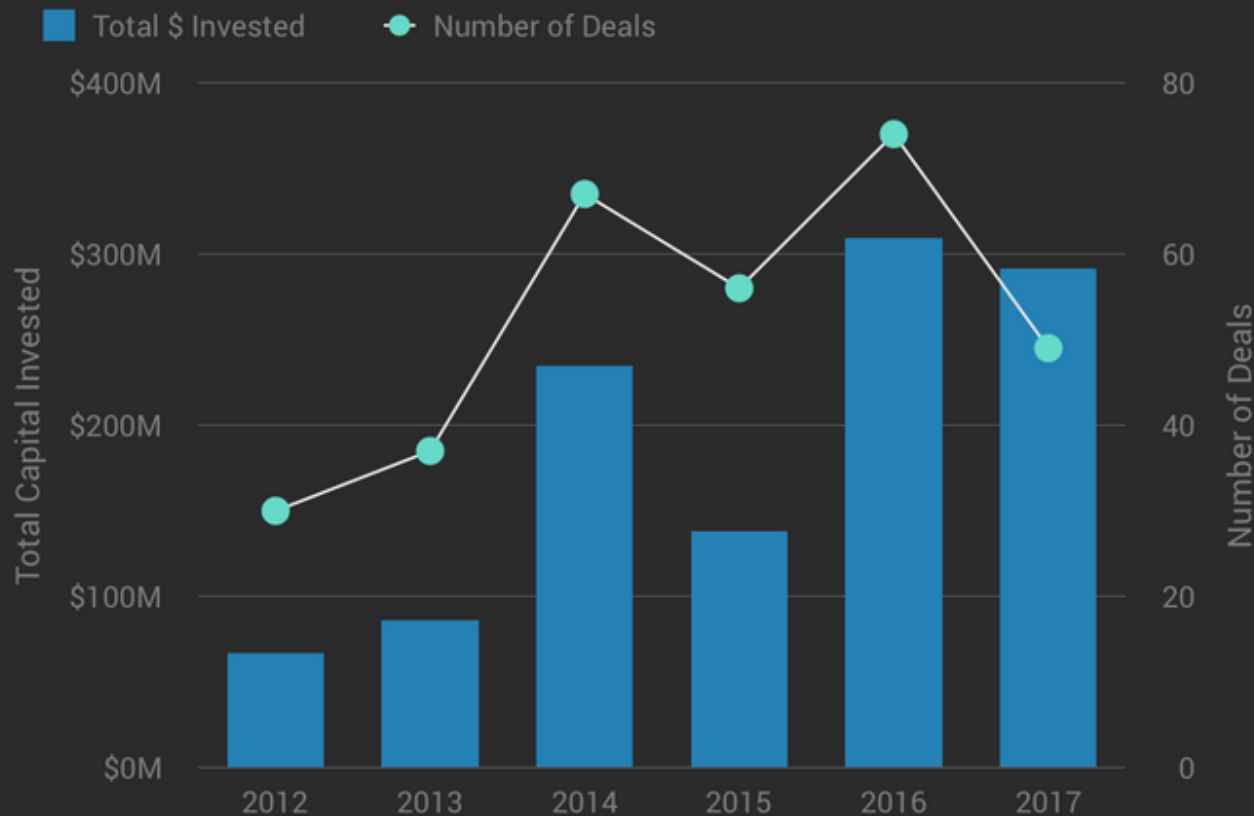
**Jim Cramer, CNBC Mad Money, 2017**





# Worldwide Venture Investment In Pet-Related Technology Startups

Based off data in Crunchbase's "Pet" and "Veterinary" categories, as well as company profiles mentioning "cats," "dogs," and "pets" that weren't in either category, 2012-2017. Dollar volumes based on venture capital rounds of known size; deal volumes are based on the count of all venture rounds.



crunchbase news

**In the first half of 2018, funding in pet-related startups reached \$519.3 million in 2018**

**78% higher than all of 2017**

# Leveraging the Learnings from Human Medicine



**Jeffrey Low**

@JeffreyLowMD



For every healthcare startup I've seen, I'm now getting pitched the dog version. Sometimes in the same week.

8:43 PM · Mar 20, 2019 · [Twitter for iPhone](#)





# New Models from Big Players

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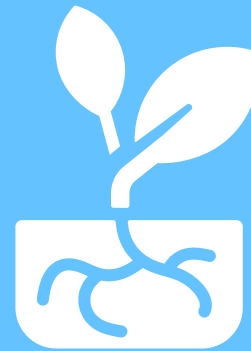
## Internal Innovation Programs

VCA NEXT



## New Venture Funds

Companion Fund (\$100M)



## Incubator Programs

Leap Ventures



## Startup Pitch Competitions

Pet Project  
Purina Pet Care Innovation  
Prize



# New Forums for Idea Sharing

From 1 a year to 4x a week

- **Pet Care Hackathon**

Kinship is sponsoring the first ever pet care hackathon at TechCrunch Disrupt in SF

- **Purina Pet Care Innovation Summit**

Purina is holding their inaugural Pet Care Innovation Summit in St. Louis

- **Pet Innovation Challenge**

Factory and New Hope are holding their first Pet Innovation Challenge in Bethlehem, PA

- **Leap Ventures Pitch Competition @ CSU**

Leap Ventures held a pitch competition at the Veterinary Innovation Summit at Colorado State University in Fort Collins, CO

# Recent Acquisitions

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# Recent Investments

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PetDesk



scratchpay



BondVet

mixlab

rhapsody

# Over 50+ groups actively acquiring practices

12-15% of practices consolidated (50% of specialty market)

Lakefield  
VETERINARY GROUP

Compassion-First  
Pet Hospitals

petpartners™  
pets.people.community.

WellHaven  
Pet Health

PetWell  
Partners

NVA

VetCor

pathway™  
vet alliance

AMERIVET  
VETERINARY PARTNERS

O'BRIEN  
VETERINARY GROUP

PetVet Care  
CENTERS

BLUE RIVER  
PETCARE

HEARTLAND  
— VETERINARY PARTNERS —

VCA  
Animal Hospitals

CAPNA  
Companion Animal Practices,  
North America

SVP  
Southern Veterinary Partners

Community  
Veterinary Partners

MVP  
Midwest Veterinary Partners

mediVet  
THE VETERINARY PARTNERSHIP

VitalPet®

AVMA VETERINARY CAREER CENTER SEASONALLY ADJUSTED MONTHLY NUMBER OF JOBS AND APPLICANTS



Source: AVMA VCC



**As the pace of consolidation increases, veterinary talent will be the most scarce resource**

# Summary

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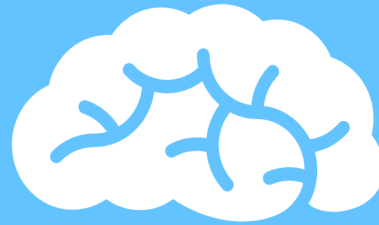
- **There is more capital being deployed into the pet care space than ever before**
- **Pet care is a multi-faceted opportunity with many businesses being formed outside of traditional health/medical areas**
- **Traditional incumbents are exploring new models to help discover, support, and acquire new businesses**
- **This is creating new pathways for people that have an idea to improve our profession**

# Building Blocks

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**Explosion of Data**



**Augmentation of Professionals**

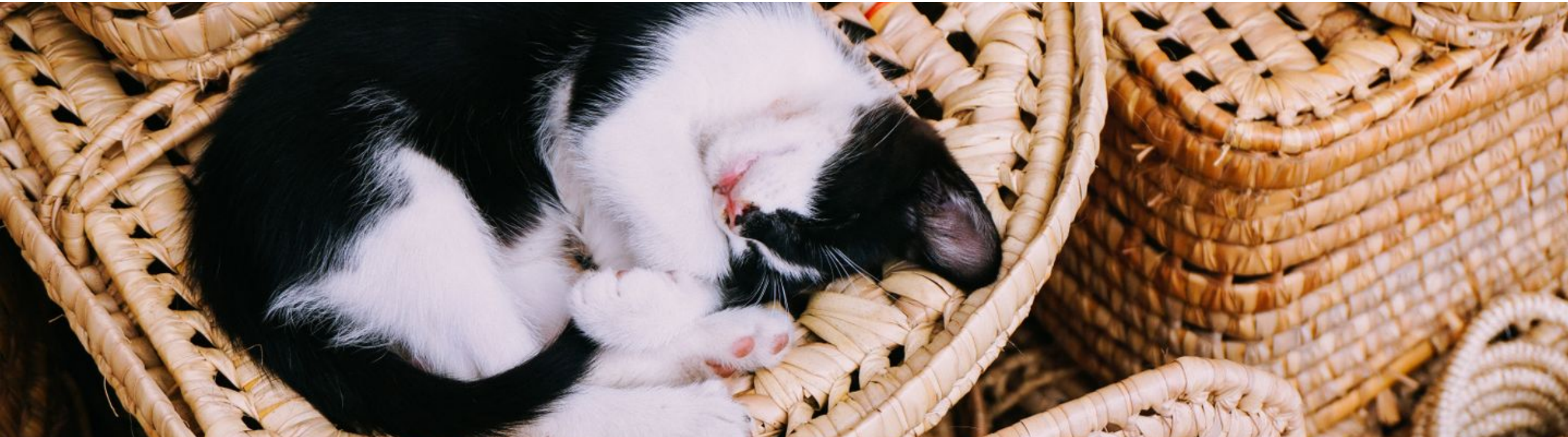


**Entablement of New Care Models**



**0.009%**

Amount of time pet owners spend at the veterinary clinic per year













PET CUBE

100,000+ Devices

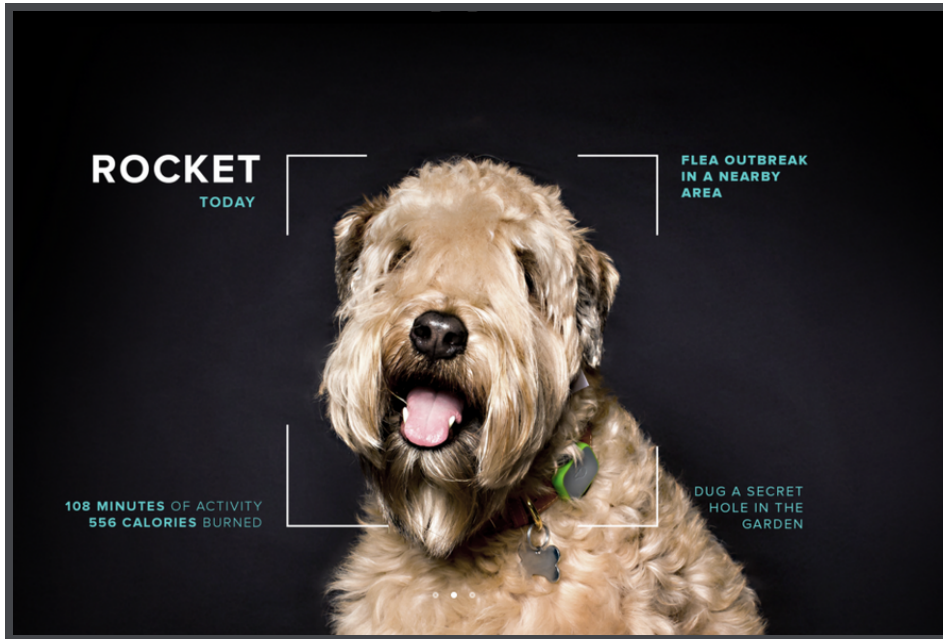
8 Interactions/Week

50 Min/Week



# Pet Insight Project

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- Providing free Whistle devices to Banfield Wellness Plan members
- Combining medical record data + activity tracking to provide new insights
- Target of 200,000 dogs over three years
- 50,000+ enrolled
- Crowd-sourcing data and strengthening algorithms

**It's not always positive..**





## Google Play Review

**“The software update had an error and now my right shoe won't charge or turn on!!!! To spend \$350 on a pair of shoes and not have it work is embarrassing.”**

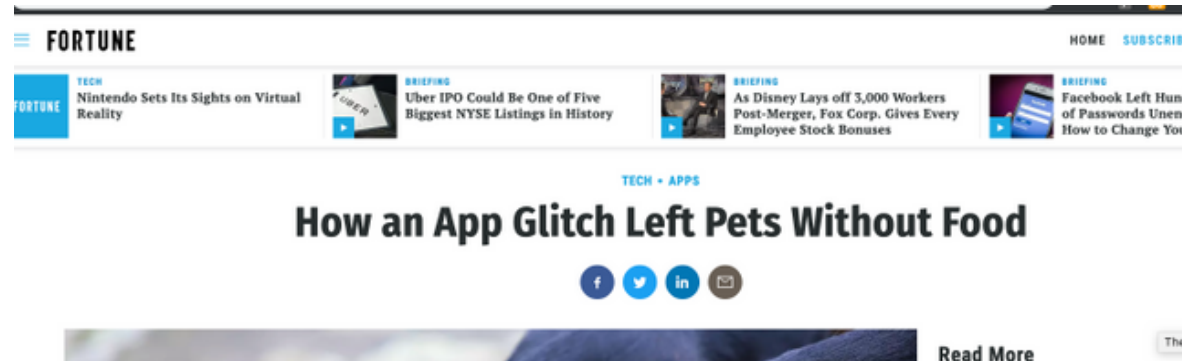
# It is still early days for many of the pet devices

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- These devices can malfunction or be hacked
- There are still questions about the accuracy of the data
- There is not yet a regulatory framework to guide the accuracy of these devices

## No treat for you: pets miss meals after auto-feeding app PetNet glitches

A server issue has taken down PetNet's automatic feeding system for a number of users, leaving many animals without their scheduled meals





# These devices will save lives

- Man falls off bike and is knocked unconscious
- Apple Watch detects hard fall and sends location to family
- Apple Watch calls 911 and sends location to EMS
- Gets to hospital in under 30min



# OTC Genetic Kits

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Wisdom Panel®



- **Test for breed and over 150+ health conditions**
- **Available to owners for <\$200**  
100K+ already sold
- **Balancing empowering owners with information while providing accurate guidance and support**
- **New fields of genetic counseling being explored**

# New Capabilities > New Collaboration > Drive Research

Hill's & Embark

- Evaluating the linkages between DCM, medical history, and genetics
- Actively seeking 1000 dogs for study
- We will see more large scale research collaborations driven by new data sets





# Summary

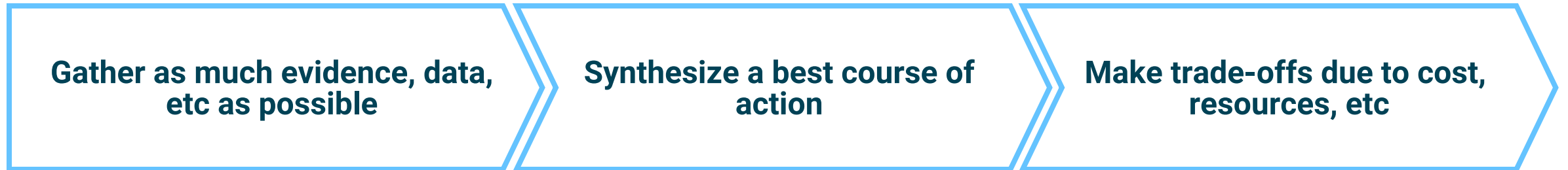
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- **We are able to generate new types of data that help us understand the breath & depth of health**
- **In some cases, these are insights that previously required specialized diagnostics or facilities**
- **In others, this is completely new information that we are seeing for the first time**
- **As a profession, we will need to play an active role in driving development & oversight of these tools, translating their findings, and applying better pet health**

# **Augmenting Professionals**

# Making decisions is hard!

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**All with patients who can't talk**



**Medical error is the 3rd  
leading cause of death**

**What do you think it  
is in our profession?**

# How often medical information doubles (in days)

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**50  
Years**

in 1950

**7  
Years**

by 1980

**3.5  
Years**

by 2010

**73  
Days**

by 2020 (est.)

# Instinct

- Launched in 2017
- In- Clinic Patient Management  
Powering over 100+ specialty centers
- Includes predictive billing, warning systems, and helps capture missed charges

Cerenia (maropitant) 10mg/mL

Doctor CMM Cancel Order

+ New Schedule +

Quantity  mL Route PO Frequency Select Start Select date End CHECK OUT

i Calculator is based on 10mg strength and 11.5kg weight.

Dose  mg/kg

Total Dose  mg

Calculated Quantity  mL

Use Calculated Quantity

Order Notes

Mandatory Treatment Notes ☐

08/30



# Vet Spire

- Launched in 2017
- Practice management system focused on improving medical record keeping and reducing time
- Auto-populates notes as you write them
- Categorizes phrases in to problem lists, etc

The screenshot displays the Vet Spire interface for a patient named Zack. The top header shows the user 'Donna Solomon' and the patient's details: '20 years old canine', 'Breed: Missing Breed', 'Sex: Male', 'Color: Gold', 'DOB: Feb 20, 1997', 'ID: 3142', 'Weight: 68.4 lbs', and 'Preferred Number: (708) 712-3131'. A navigation bar includes links for CHART, MEDICATIONS, IMMUNIZATIONS, LABS, INVOICES, MESSAGES (with a notification icon), TASKS, and INFORMATION.

The main content area is divided into several sections:

- Vitals:** A table showing 'Weight (lbs)' at 70.1 and 'Diet' as Purina, each with a line graph. 'Temperature (°F)' is 101.0 and 'Attitude' is QAR, also with line graphs.
- Clinical Notes:** A form with 'Subjective' and 'Objective' sections. The 'Subjective' section contains text about coughing and appetite. Below it is a list of phrases with color-coded tags (W, R, A, G) for selection. The 'Objective' section contains text about abdominal tenderness and an 'Add a card' button. A 'Plan' section lists prescribed medication and an 'Add a card' button.
- Discharge Instructions:** A section at the bottom with text about sleep and relaxation.
- Patient Highlight:** A sidebar on the right showing a 'Problem List' with 'Foreign body in digestive tract' and 'Giardiasis', 'Medications' with 'Panacur' and 'Flagyl 250mg, #10', 'Allergies' with 'Rabies vaccine', and 'Tasks' with a 'Callback Donna to discuss with'.

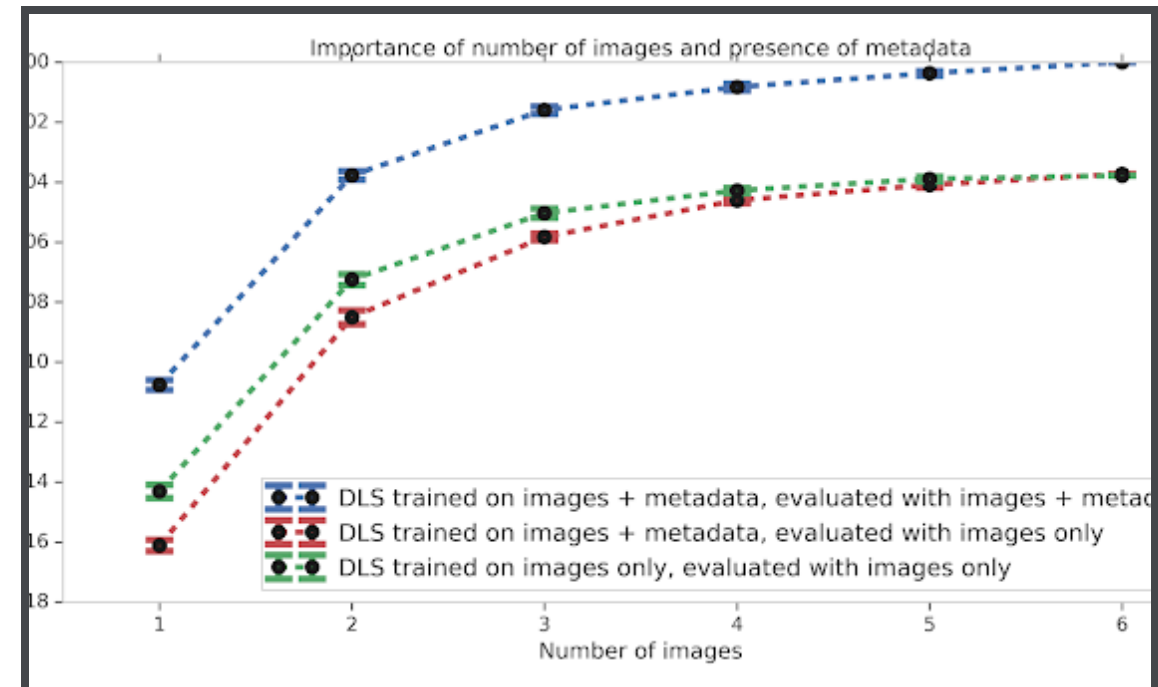
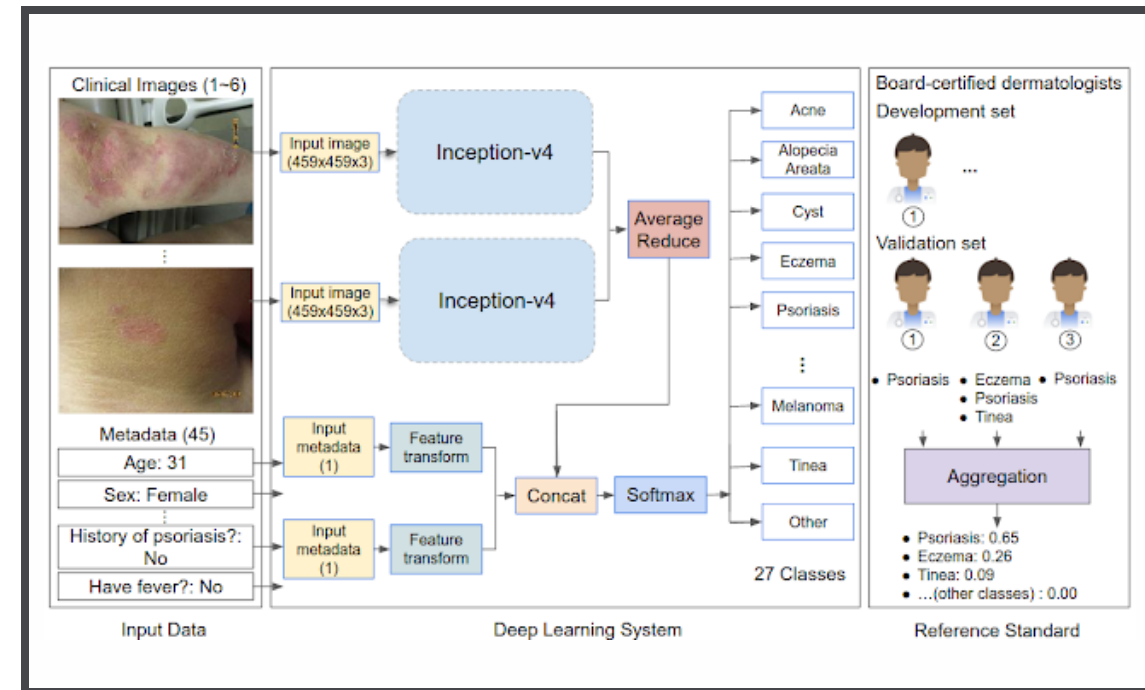
# Deep Tag

- A project focused on helping make sense of veterinary clinic records to improve the diagnostic process
- Focused on adding structured medical codes
- Trained algorithms on 100,000 clinical notes
- Will be openly available to general practitioners



# Dermatology & Google

- ~25% of all treatments provided to patients around the world are for skin condition (37% have at least 1 skin complaint)
- Used 17,777 de-identified cases from 17 primary care clinics across two states
- The model leveraged over 50,000 differential diagnoses provided by over 40 dermatologists
- Demonstrated a top-3 diagnostic accuracy of 90%, or comparable to dermatologists (75%) and “substantially higher” than primary care physicians (60%) and nurse practitioners (55%).



**“This study highlights the potential of the DLS to augment the ability of general practitioners who did not have additional specialty training to accurately diagnose skin conditions.”**

**Software engineer Yuan Liu and Google Health technical program manager Dr. Peggy Bu**



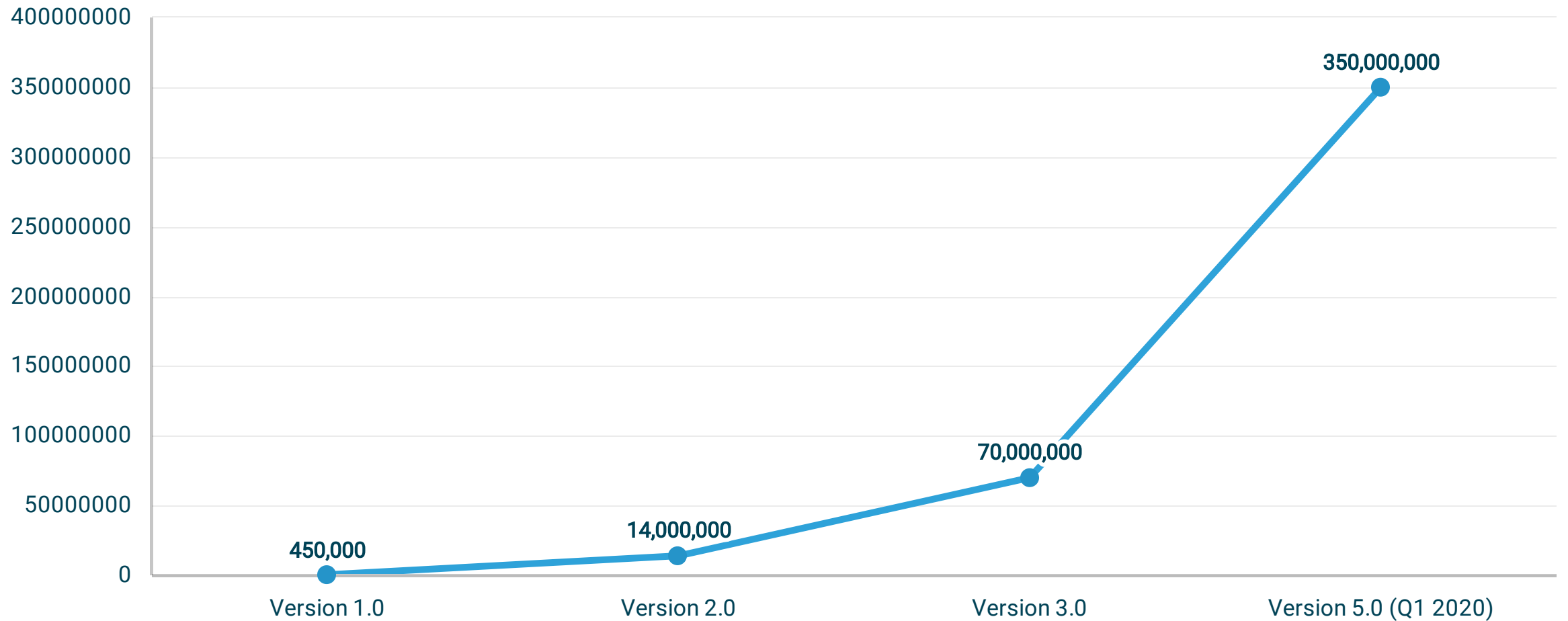
# IDEXX SediVue

- **Point-of-care urine sediment analysis**
- **Use machine vision to “teach” machine to identify abnormalities with every patient**
- **Leverage 70M+ images to improve outcomes**
- **Over time, results will be more accurate and quicker**



# Evolution of IDEXX Sedivue Neural Net

# of images in knowledge base

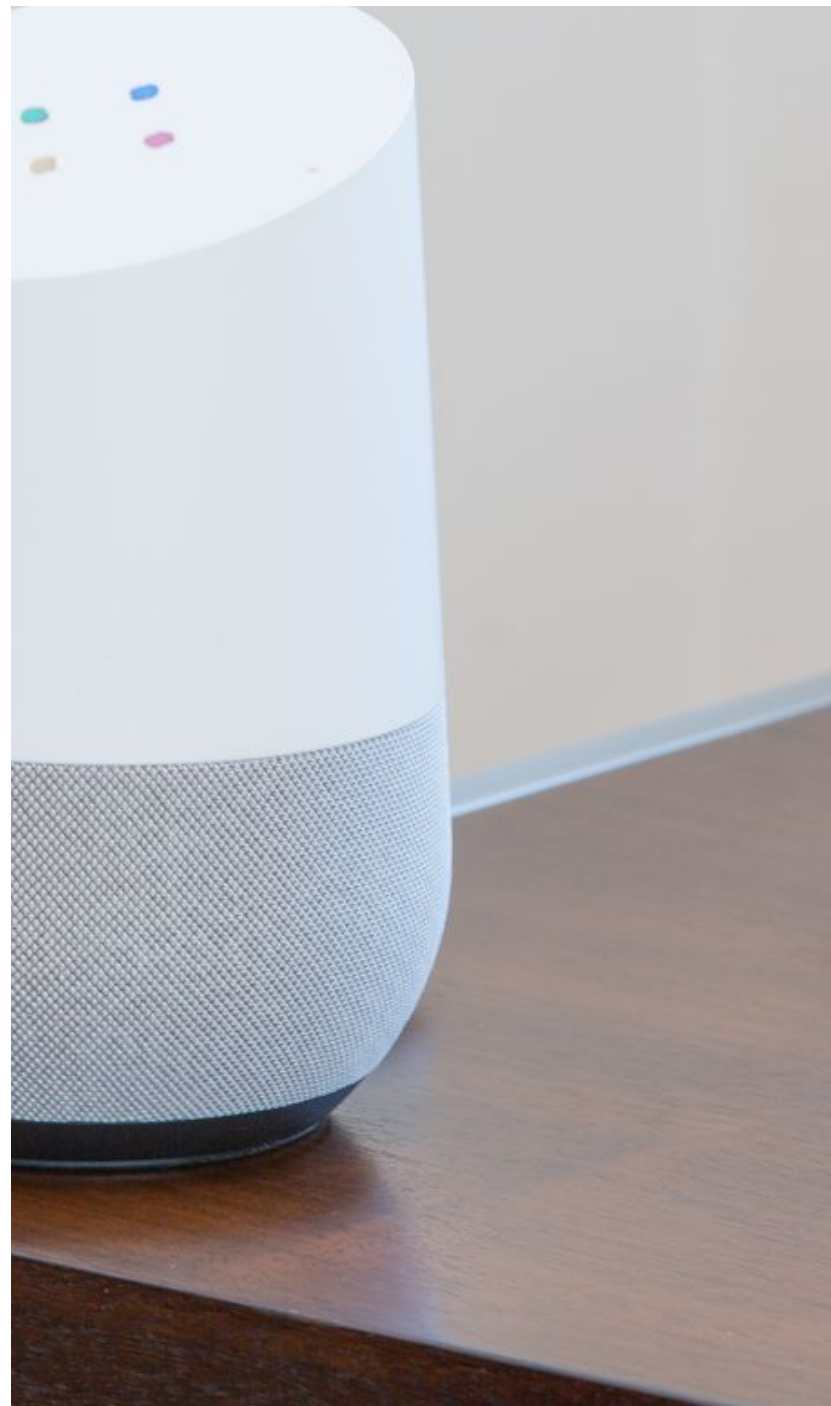
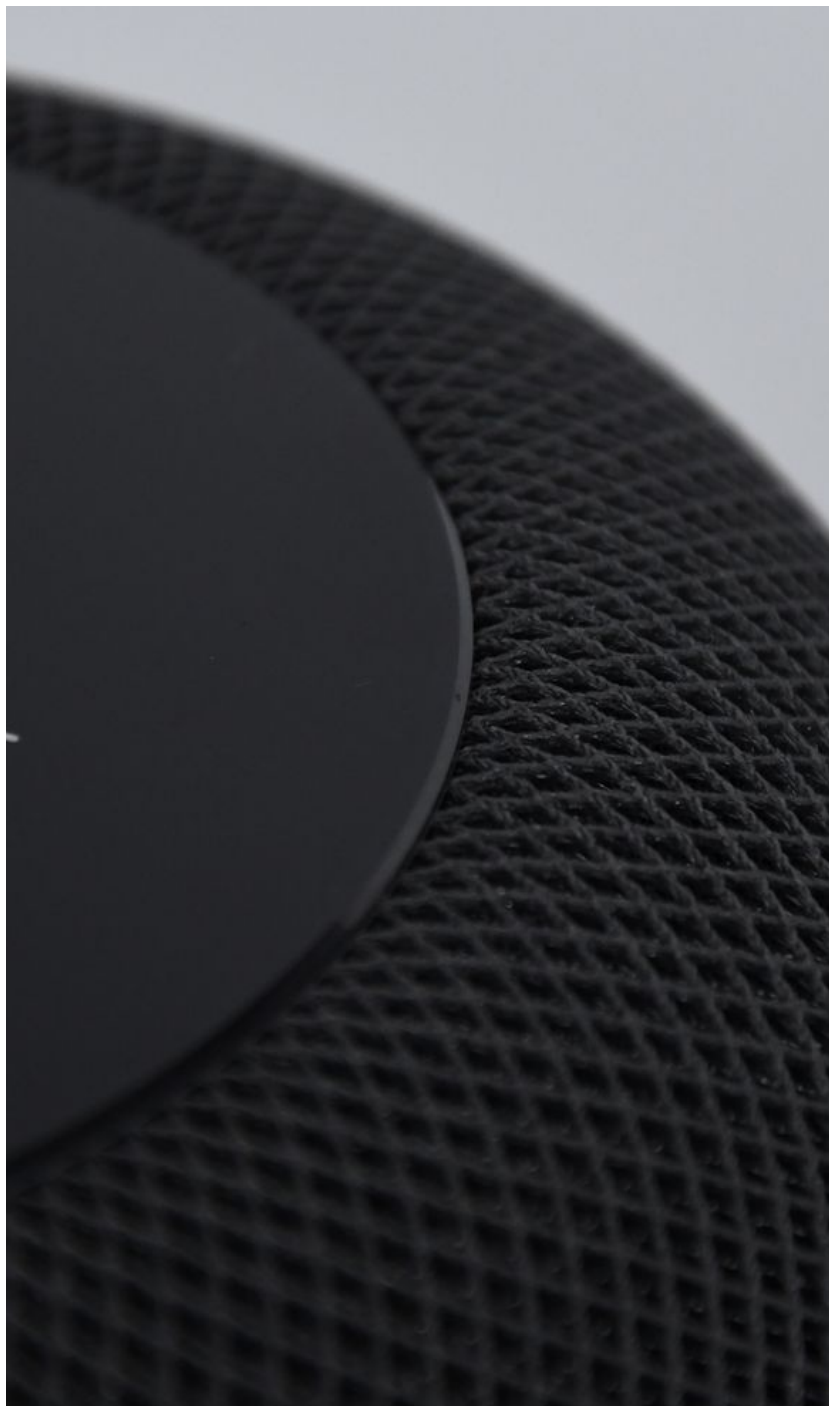




# Antech RenalTech

- **CKD is the #1 cause of death for cats over five and affects 30-40% of all cats over the age of 10**
- **Leveraged medical data from 150,000 cats over 700K in visits**
- **Uses common serum and urine diagnostics to predict whether a cat will develop chronic kidney disease in the next 2 years – with greater than 95% accuracy.**
- **Available free of charge to US veterinarians using Antech**







Video

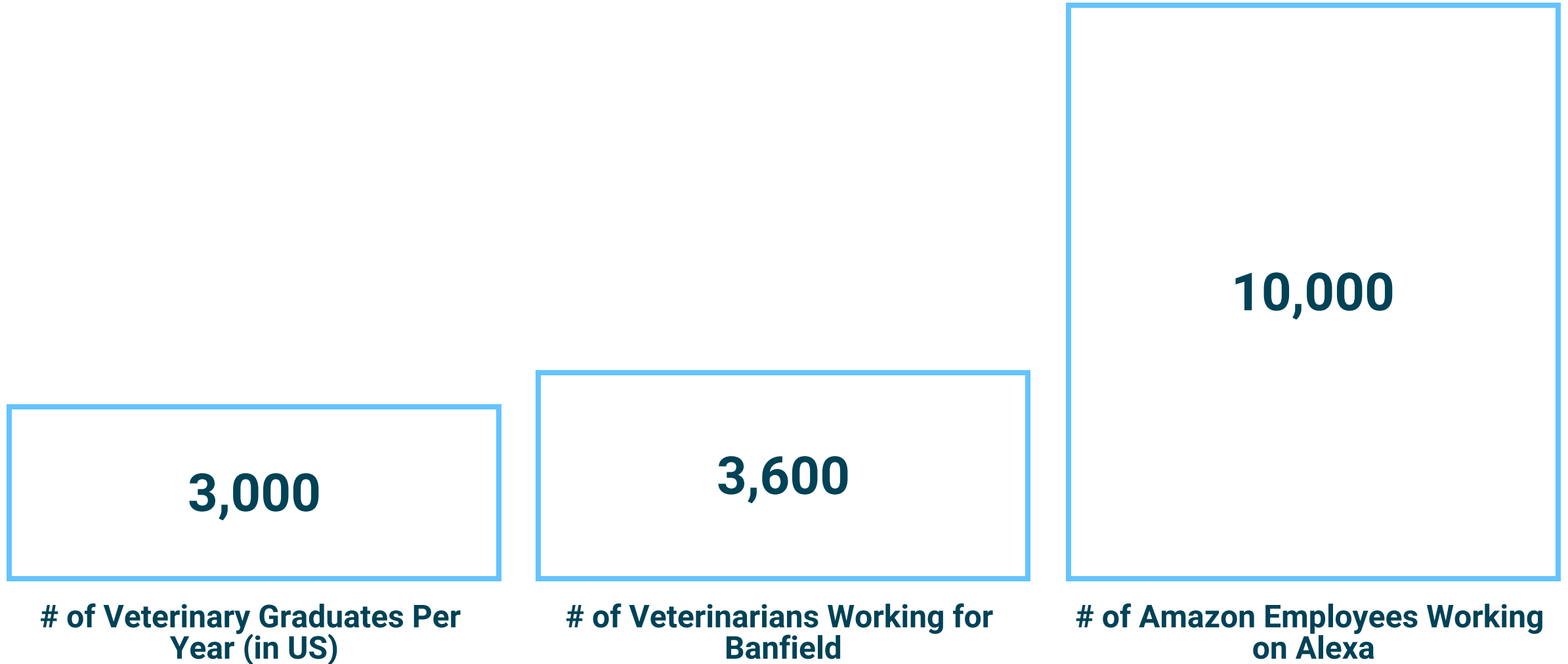
# Growth of Alexa Skills

There are now over 70K+ Alexa Skills in the Market



# Huge Investment in Voice Technology

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# Summary

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- **It is not possible for you to remember everything**

And it's not going to get any easier

- **Self-awareness enables you to be open to finding new solutions & building trust with clients**

How would you feel if your accountant said he did all your numbers in his head?

- **Machine learning will be embedded in workflows to help guide clinical decision making**
- **This will allow individuals to practice with the confidence and support of a “larger team”**
- **We are just getting started**



**“That it will ever come into general use,  
notwithstanding its value, is extremely doubtful;  
because its beneficial application requires much  
time and gives a good bit of trouble both to the  
patient and the practitioner;  
because its hue and character are foreign and  
opposed to all our habits and associations.”**

